2002 Adopted Current Estimates

Adopted October 25, 2001

Winnipeg

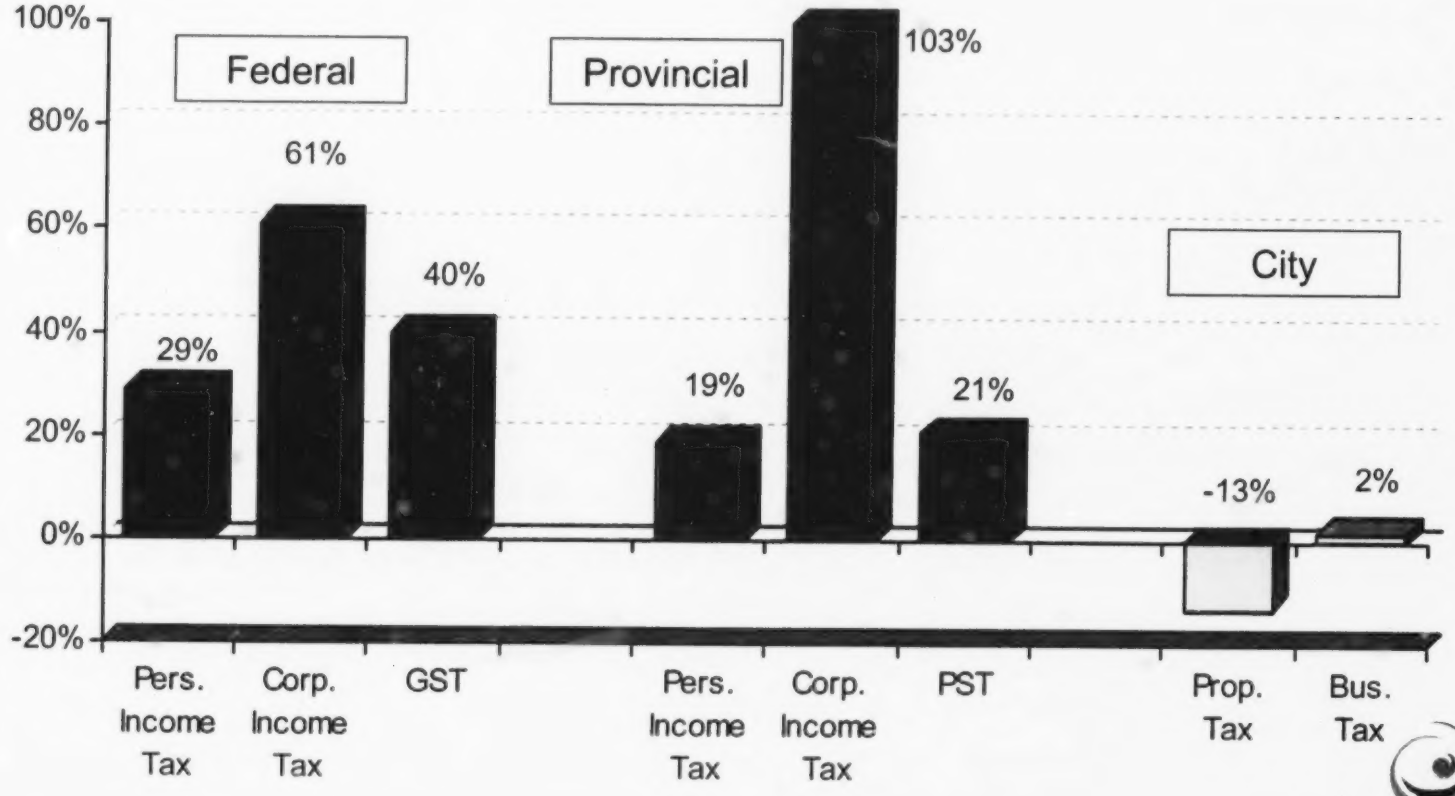
THE CHALLENGES

- reducing property taxes (third year in a row – total of 6%)
- wage pressures
- price increases, e.g. fuel prices
- debt charges at 19.5% of operating budget
- maintaining service levels to meet program needs
- new initiatives
- infrastructure renewal requirements

Winnipeg

CHANGES IN TAXATION REVENUES

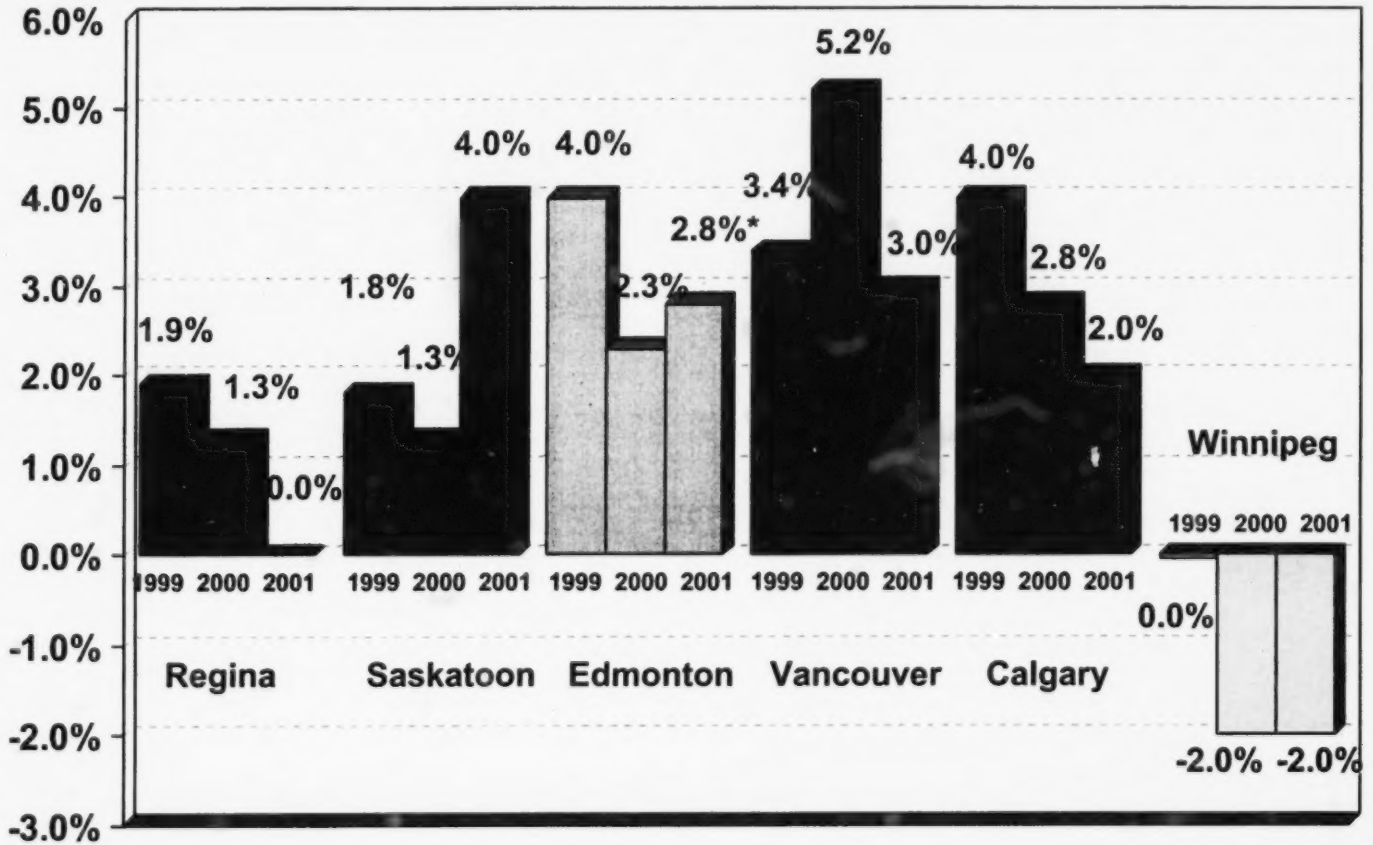
THREE LEVELS OF GOVERNMENT
2001 COMPARED TO 1995 (ADJUSTED FOR INFLATION)



Source: Federal, Provincial, and City of Winnipeg – Corporate Finance Department Documents

Winnipeg

RESIDENTIAL PROPERTY TAX RATE CHANGES IN OTHER CITIES



* One time "tax shielding", thus for 2001 taxpayers do not pay increase

Source: Cities' budget documents and websites

Winnipeg

HIGHLIGHTS

3rd year of a three-year plan to achieve a more affordable government:

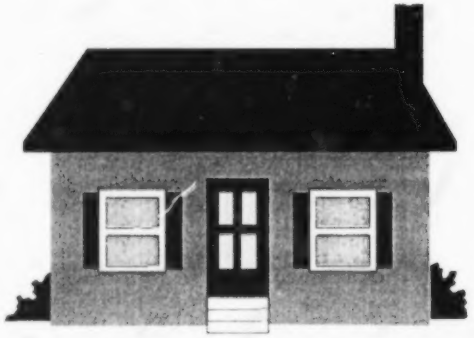
- **decreases property taxes by 2% for the third year in a row - 6% in total**
- **freezes business tax rate at 1996 levels**
- **protects front line essential services**
- **increases funding for public safety**
- **continued commitment to no new borrowing for capital programs**

Tax-Supported

Winnipeg

A SAMPLE HOME ASSESSED AT $100,000 IN 1999

The 2000 to 2002 budget provides homeowners with a 6% property tax reduction. The inflation-adjusted reduction is much larger.



		1999	2000	2001	2002
Municipal property taxes (excludes school taxes):		$1,506	$ 1,476	$ 1,446	**$ 1,416**
Decrease from 1999:	**Amount**		$ (30)	$ (60)	**$ (90)**
	%		**-2.0%**	**-4.0%**	**-6.0%**

Tax-Supported

Winnipeg

BUDGET SUMMARY

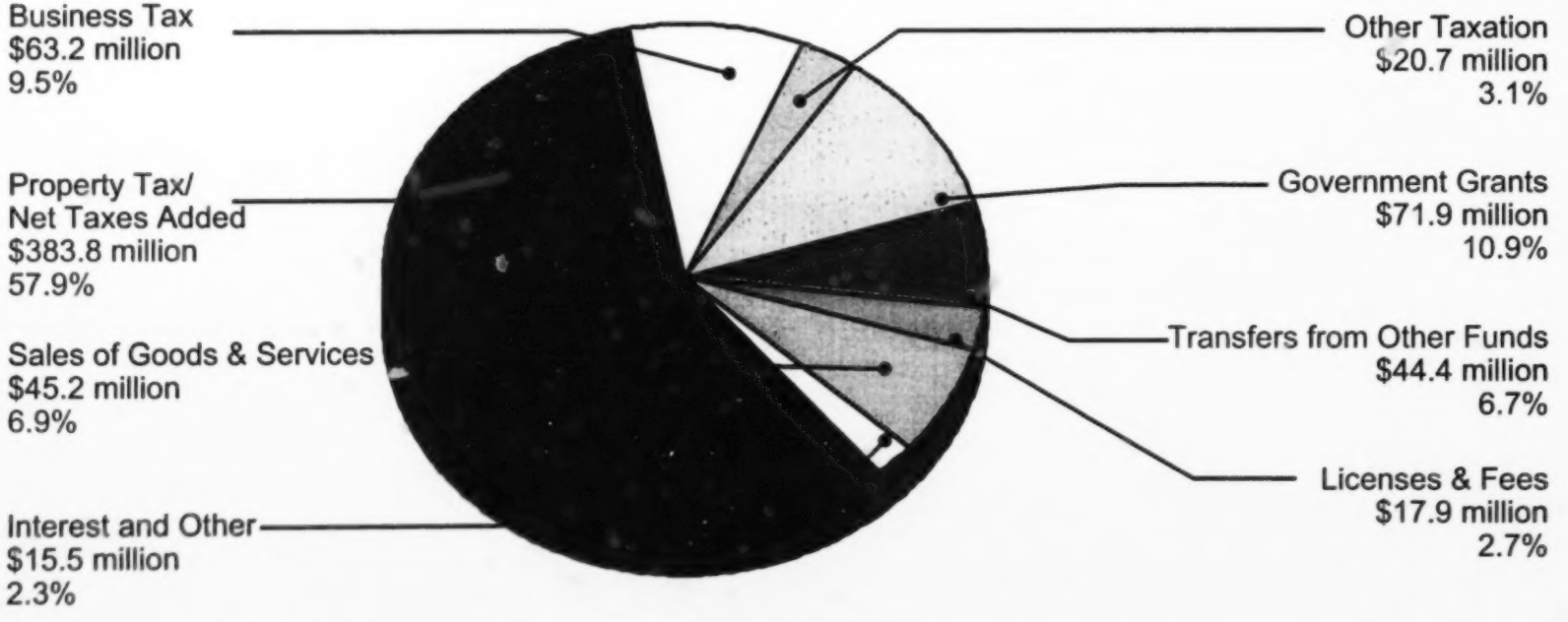
IN MILLIONS	1998 ACTUAL	2002 ADOPTED
REVENUE		
Property Tax	$ 390.8	$ 379.8
Net Taxes Added	-	4.0
Business Tax/License in Lieu	52.2	63.2
Other	251.1	215.6
TOTAL	$ 694.1	$ 662.6
EXPENDITURES		
Departmental	$ 604.3	$ 574.6
Corporate	89.0	88.0
TOTAL	$ 693.3	$ 662.6
SURPLUS*/(DEFICIT)	$ 0.8	$ -

* Surplus transferred to Mill Rate Stabilization Reserve

Tax-Supported

Winnipeg

WHERE DOES THE MONEY COME FROM IN THE OPERATING BUDGET?



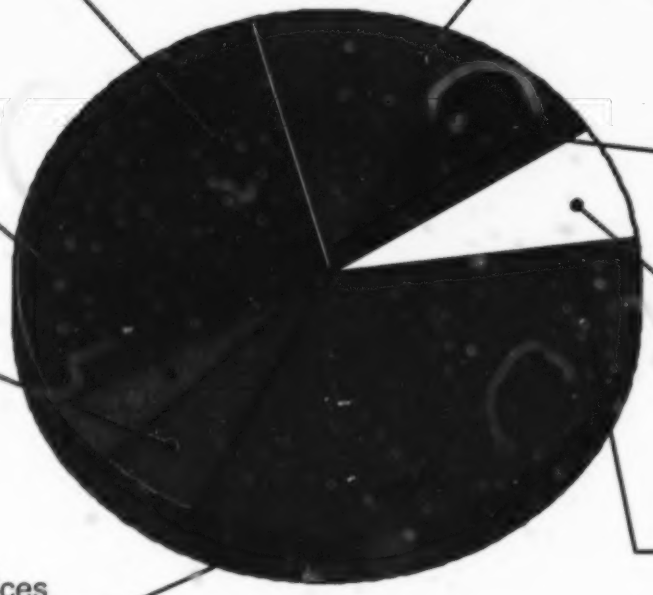
2002 Adopted Budget - $662.6 million

Tax-Supported

Winnipeg

HOW IS THE MONEY SPENT IN THE OPERATING BUDGET?

104-00316/



Street System, Parks, Garbage Collection and Land Drainage
$193.3 million
29.2%

Transit Subsidy
$28.4 million
4.3%

Property, Development, Planning, Permits and Buildings
$36.7 million
5.5%

Police and Fire Paramedic Services
$216.6 million
32.7%

Community Services (e.g. Libraries, Recreation Services, Food Inspections)
$78.0 million
11.8%

Corporate (e.g. Information Technology, Human Resources, Finance, Assessment, Legal)
$52.1 million
7.8%

Grants, Appeals, and other Corporate Costs
$47.4 million
7.2%

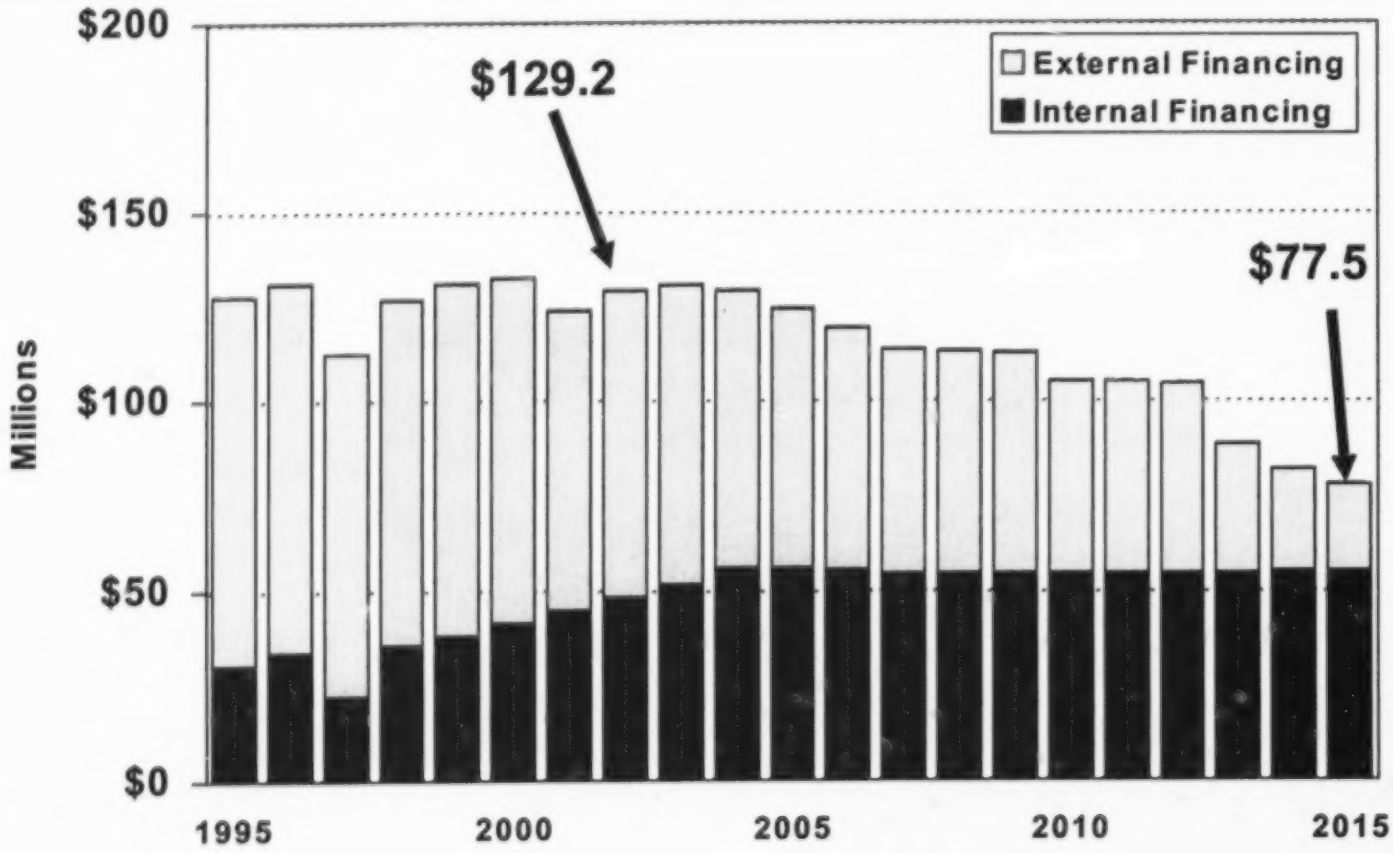
City Clerks, City Council, and Mayor's Office
$10.1 million
1.5%

2002 Adopted Budget - $662.6 million

Tax-Supported

Winnipeg

TAX-SUPPORTED DEBT SERVICING COSTS



Excludes Civic Buildings

Winnipeg

COUNCIL ADOPTION OF THE 2002 CURRENT ESTIMATES

On October 25, 2001 Council adopted the following recommendations:

I. That the 2002 Current Estimates as outlined in Schedule "A" be approved.

Note: The 2002 Current Estimates as outlined in Schedule "A" are based on a 2% property tax decrease, adjusted for growth.

II. That the City's business tax rate for 2002 remain frozen at 1996 levels – 9.75%.

III. That Transit fares be increased by five cents effective January 1, 2002 for both the regular and reduced fare categories (including Handi-Transit), as previously adopted in principle.

IV. That the transfers to/from utility operations and other funds, as well as the fees and charges outlined in the tax-supported budget submission be approved.

V. That the Standing Committee on Fiscal Issues be responsible for reviewing and monitoring the operating budgets subsequent to their approval by Council.

VI. That the City Solicitor/Manager of Legal Services be instructed to prepare the necessary by-laws to implement the above recommendations.

VII. That a further $500,000.00 be added to the Winnipeg Police Service budget in order to allow the hiring of civilian personnel and the redeployment of police officers with an offsetting reduction in corporate costs. Provision of funding is conditional upon the approval of a Winnipeg Police Service staffing/ civilianization plan at the Standing Policy Committee on Protection and Community Services and at Executive Policy Committee.

VIII. That an additional $343,051.00 be added to the Planning, Property and Development budget for 2002 for the addition of:

a) increased clerical support from .5 to 1.0 FTE to provide assistance to the public in completing/fulfilling RRAP requirements;
b) two (2) full time RRAP inspectors to process the large volume of applications;
c) second existing staff for 3 months to assist in processing the current backlog; and
d) two (2) plan examiners in housing and mechanical and plumbing to alleviate the backlog of applications resulting from increased housing renovation, conversion and redevelopment in target neighbourhoods and the downtown.

IX. That the Proper Officers of the City of Winnipeg be authorized to do all things necessary to implement the above recommendations.

Schedule "A"

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED SUMMARY

		2001 Adopted Budget *	2002 Budget Adopted in Principle *	Proposed Revisions	2002 Adopted Budget
	Revenue:				
1.	Realty tax/payments in lieu	$ 383,588,552	$ 375,806,347	$ 4,042,037	$ 379,848,384
2.	Net taxes added	-	-	4,000,000	4,000,000
3.	Business tax/license in lieu of business	60,070,000	61,760,000	1,403,500	63,163,500
4.	Other taxation	19,256,500	19,161,500	1,539,600	20,701,100
5.	Government grants	72,835,152	74,582,040	(2,645,855)	71,936,185
6.	Regulation fees	17,719,985	25,989,039	(8,094,272)	17,894,767
7.	Sale of goods and services	42,329,821	43,886,778	1,319,818	45,206,596
8.	Interest/debt charges recoverable	14,450,364	14,181,933	(92,740)	14,089,193
9.	Transfers from other funds	39,537,527	49,280,001	(4,864,508)	44,415,493
10.	Other	965,789	1,715,819	(415,561)	1,300,258
	Total	**$ 650,753,690**	**$ 666,363,457**	**$ (3,807,981)**	**$ 662,555,476**
	Expenditures:				
	Departmental:				
11.	CAO Secretariat	$ 2,740,718	$ 2,724,826	$ (295,852)	$ 2,428,974
12.	Corporate Finance	11,760,591	12,651,104	1,057,818	13,708,922
13.	Property Assessment	12,304,414	12,241,437	515,100	12,756,537
14.	Public Works	149,544,966	156,001,602	(6,496,003)	149,505,599
15.	Fire Paramedic Service	89,575,072	92,172,127	910,192	93,082,319
16.	Winnipeg Police Service	117,903,207	121,907,952	1,637,495	123,545,447
17.	Community Services/Museums	74,036,331	75,454,315	2,504,604	77,958,919
18.	Corporate Services	8,680,772	8,703,548	(205,835)	8,497,713
19.	Corporate Information Technology	15,676,850	15,427,434	(747,259)	14,680,175
20.	Planning, Property and Development	37,839,222	37,822,565	(1,164,936)	36,657,629
21.	Refuse Collection	16,514,858	16,774,482	(10,485)	16,763,997
22.	Land Drainage and Flood Control	18,899,768	20,180,001	(1,214,568)	18,965,433
23.	Other	6,246,501	3,964,845	2,123,118	6,087,963
	Sub-total Departmental	$ 561,723,270	$ 576,026,238	$ (1,386,611)	$ 574,639,627
	Corporate:				
24.	Corporate debt and finance charges	$ 18,393,340	$ 18,455,043	$ (520,445)	$ 17,934,598
25.	Taxes/insurance/damage claims	9,498,581	9,672,024	(577,704)	9,094,320
26.	Corporate Employee Benefits	5,191,243	2,191,243	1,211,512	3,402,755
27.	Contribution to Transit	29,579,879	28,379,879	(25,200)	28,354,679
28.	Grants/payments to other authorities	10,664,027	9,600,320	348,543	9,948,863
	Transfers to Pension Reserves	62,205	-	-	-
29.	Other corporate costs	15,641,145	22,038,710	(2,858,076)	19,180,634
	Sub-total Corporate	$ 89,030,420	$ 90,337,219	$ (2,421,370)	$ 87,915,849
	Total	**$ 650,753,690**	**$ 666,363,457**	**$ (3,807,981)**	**$ 662,555,476**
	Surplus/(Deficit)	**$ -**	**$ -**	**$ -**	**$ -**

* Restated to reflect organizational changes.

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED REVENUE

Expl. No.	Explanation		2002 Revisions
1	**Realty tax / payments in lieu**	**$**	**4,042,037**
	Property tax decrease of 2% offset by assessment base growth.		
2	**Net Taxes Added**	**$**	**4,000,000**
	Starting in 2002 any properties added or deleted to the property assessment roll will be directly recorded into general revenue rather than being transferred to the Fiscal Stabilization Reserve, as approved by Council on May 23, 2001.		
3	**Business tax / license in lieu of business tax**	**$**	**1,403,500**
	Business tax rate frozen at 1996 level of 9.75% of annual rental values. Increase as a result of projected growth in the assessment base.		
4	**Other Taxation**		
	Increases in estimated Natural Gas Tax Revenue.	$	1,553,000
	Miscellaneous adjustments.		(13,400)
	Total	**$**	**1,539,600**
5	**Government grants**		
	Requested funding for the Arson Task Force in Winnipeg Police Services of $390,652 to be reflected as revenue instead of being budgeted as a recovery. Requested funding for the Fire / Arson Investigation Unit in Fire Paramedics of $396,908 included in the 2002 budget adopted in principle. Request to the Province for both Units totals $787,560.	$	390,652
	Other adjustments.		(3,036,507)
	Total	**$**	**(2,645,855)**

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED REVENUE

Expl. No.	Explanation		2002 Revisions
6	**Regulation fees**		
	Reduction in projected revenue from new traffic enforcement initiatives.	$	(8,000,000)
	Miscellaneous adjustments.		(94,272)
	Total	**$**	**(8,094,272)**
7	**Sale of goods and services**		
	Increased revenue related to Ambulance user fees due to increased call volume.	$	903,665
	New revenue for Tipping Fees due to the introduction of small commercial collection as part of the waste minimization strategy adopted by Council on May 23, 2001.		270,000
	Miscellaneous adjustments.		146,153
	Total		**1,319,818**
8	**Interest / debt charges recoverable**	**$**	**(92,740)**
	Miscellaneous adjustments, mainly Sinking Fund revenue.		
9	**Transfers from other funds**		
	The 2002 budget adopted in principle assumed that a transfer from the Fiscal Stabilization Reserve (net taxes added) would be made. However, the new reserve policy adopted by Council on May 23, 2001 directs that net taxes added flow directly into general revenue and not through the Reserve. (See Explanation Number 2 - Net Taxes Added.)	$	(4,195,970)
	Miscellaneous adjustments.		(668,538)
	Total	**$**	**(4,864,508)**
10	**Other Revenue**	**$**	**(415,561)**
Total Revenue Revisions		**$**	**(3,807,981)**

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED EXPENDITURES

Expl. No.	Explanation		2002 Revisions
11	**CAO Secretariat**	**$**	**(295,852)**
	Transfer of Emergency Preparedness to Corporate Finance and transfer of Special Events position to EPC Secretariat.		
12	**Corporate Finance**		
	Increase in debt and finance charges.	$	792,748
	Transfer in Emergency Preparedness from the CAO Secretariat.		239,887
	Miscellaneous adjustments.		25,183
	Total	**$**	**1,057,818**
13	**Property Assessment**		
	Transfer in funding for expediting appeals from "Other Corporate Costs".	$	500,000
	Miscellaneous adjustments.		15,100
	Total	**$**	**515,100**
14	**Public Works**		
	Decrease in debt and finance charges.	$	(6,939,736)
	Increase in heating and motive fuel costs.		570,428
	Miscellaneous adjustments.		(126,695)
	Total	**$**	**(6,496,003)**
15	**Fire Paramedic Service**		
	Increase in salaries and benefits.	$	1,279,814
	New equipment including thermal imaging cameras.		186,650
	Decrease in debt and finance charges.		(514,633)
	Miscellaneous adjustments.		(41,639)
	Total	**$**	**910,192**

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED EXPENDITURES

Expl. No.	Explanation		2002 Revisions
16	**Winnipeg Police Service**		
	Increase in staffing levels in Police Communications Centre to address "911" service demands and other initiatives.	$	500,000
	Increase in civilian personnel to allow redeployment of police officers. Provision of funding is conditional upon the approval of a Winnipeg Police Service staffing/civilianization plan at the Standing Policy Committee on Protection and Community Services and at Executive Policy Committee.		500,000
	Increase in sick leave severance costs due to high attrition rate.		416,415
	Increase in radio equipment replacements.		181,869
	Miscellaneous adjustments.		39,211
	Total	**$**	**1,637,495**
17	**Community Services / Museums**		
	Increased heating fuel costs, primarily for pools.	$	1,653,569
	Increased costs for the Insect Control Branch for biological insecticides.		626,957
	Reinstatement of temporary salaries to the Library Services Division.		203,511
	Decrease in debt and finance charges.		(172,306)
	Miscellaneous adjustments.		192,873
	Total	**$**	**2,504,604**
18	**Corporate Services**	**$**	**(205,835)**
	Miscellaneous adjustments including savings in salaries and benefits.		

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED EXPENDITURES

Expl. No.	Explanation		2002 Revisions
19	**Corporate Information Technology**		
	Decrease in debt and finance charges.	$	(703,841)
	Miscellaneous adjustments.		(43,418)
	Total	**$**	**(747,259)**
20	**Planning, Property and Development**		
	Decrease in debt and finance charges.	$	(2,302,386)
	One-time increase of $343,051 in 2002 for 4.5 FTEs: - increased clerical support from .5 to 1.0 FTE to provide assistance to the public in completing/fulfilling Residential Rehabilitation Assistance Program (RRAP) requirements; - two (2) full time RRAP inspectors to process the large volume of applications; - second existing staff for 3 months to assist in processing the current backlog; and - two (2) plan examiners in housing and mechanical and plumbing to alleviate the backlog of applications resulting from increased housing renovation, conversion, and redevelopment in target neighbourhoods and the downtown.		343,051
	Increased uptake in the 2001 Home Renovation Tax Assistance Program.		275,195
	Funding for the Pantages Playhouse Theatre management agreement.		103,000
	Miscellaneous adjustments.		416,204
	Total	**$**	**(1,164,936)**

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED EXPENDITURES

Expl. No.	Explanation		2002 Revisions
21	**Refuse Collection**	$	**(10,485)**
	Miscellaneous adjustments.		
22	**Land Drainage and Flood Control**		
	Decrease in debt and finance charges.	$	(1,206,509)
	Miscellaneous adjustments.		(8,059)
	Total	$	**(1,214,568)**
23	**Other**		
	Provision for increased heating and motive fuel costs.	$	2,000,000
	Establishment of a Civic Environment Committee.		69,000
	Miscellaneous adjustments.		54,118
	Total	$	**2,123,118**
24	**Corporate debt and finance charges**	$	**(520,445)**
	Decreased charges.		
25	**Taxes / insurance / damage claims**	$	**(577,704)**
	Miscellaneous adjustments.		
26	**Corporate Employee Benefits**	$	**1,211,512**
	Increase in corporate employee benefit costs primarily related to sick leave severance costs due to attrition.		
27	**Contribution to Transit**	$	**(25,200)**
	Contribution to Transit adjusted to reflect more recent projections. (See Utility operations).		

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
TAX-SUPPORTED EXPENDITURES

Expl. No.	Explanation		2002 Revisions
28	**Grants / payments to other authorities**		
	Street Festivals.	$	300,000
	Increase grant to National Volleyball Teams from $40,000 to $75,000.		35,000
	Net change in grants and payments to other authorities. (See attached list).		13,543
	Total	**$**	**348,543**
29	**Other corporate costs:**		
	Reduction in Strategic Implementation Contingency.	$	(2,234,876)
	Funding for expediting appeals transferred to Property Assessment.		(500,000)
	Reduced provision for doubtful accounts.		(150,000)
	Miscellaneous changes to specific initiatives.		26,800
	Total	**$**	**(2,858,076)**
Total Expenditure Revisions		**$**	**(3,807,981)**

THE CITY OF WINNIPEG

2002 Adopted Current Estimates

Listing of Corporate Grants and Payments to Other Authorities:

Organization	2002 Adopted Budget
Age & Opportunity Centre Inc.	$ 87,000
Andrews Street Family Centre	38,000
Broadway Neighbourhood Centre	100,000
Centre Venture	250,000
Children's Museum	65,000
Children's Theater	6,880
Citizenship Council of Manitoba	27,000
Convention Centre	2,199,353
Corporate Grants-Minimal Municipal Services	285,000
Cultural Grants	1,974,552
Street Festivals	300,000
Economic Development Winnipeg	706,286
Elmwood Cemetery	109,691
Festival Du Voyageur	40,000
Heritage Winnipeg Corporation	9,000
Housing & Urban Renewal	192,831
Local Grants	111,090
Main Street Project	110,000
Mediation Services	5,000
National Volleyball Teams	75,000
Pavilion	70,000
Promotional Pins, Etc.	25,000
Rossbrook House	214,328
Tourism Winnipeg	742,692
Winnipeg Enterprises - Entertainment Tax	1,500,000
Winnipeg Enterprises Amateur Use	75,000
Winnipeg Goldeyes - Entertainment Tax and Property Tax Grant	370,464
Winnipeg Housing Rehabilitation Corporation	198,000
Winnipeg Library Board	61,696
	$ 9,948,863

Schedule "A"

THE CITY OF WINNIPEG
2002 Adopted Current Estimates
UTILITY OPERATIONS

	2001 Adopted Budget	2002 Budget Adopted in Principle	Proposed Revisions	2002 Adopted Budget
	$	$	$	$
1. **Equipment & Material Services**				
Revenue	35,714,866	36,184,259	(1,679,334)	34,504,925
Expenditure	35,090,009	35,519,547	(1,460,715)	34,058,832
Surplus/(Deficit)	624,857	664,712	(218,619)	446,093
2. **Hydro Electric System**				
Revenue	131,565,644	133,524,460	(446,500)	133,077,960
Expenditure	111,770,696	113,195,954	(179,797)	113,016,157
Surplus/(Deficit)	19,794,948	20,328,506	(266,703)	20,061,803
3. **Transit System**				
Revenue	97,669,235	98,127,802	65,093	98,192,895
Expenditure	97,669,235	98,127,802	65,093	98,192,895
Surplus/(Deficit)	-	-	-	-
4. **Waterworks System**				
Revenue	76,603,103	76,910,073	(273,500)	76,636,573
Expenditure	70,093,055	70,329,538	1,458,302	71,787,840
Surplus/(Deficit)	6,510,048	6,580,535	(1,731,802)	4,848,733
5. **Sewage Disposal**				
Revenue	78,578,693	78,502,898	(557,126)	77,945,772
Expenditure	74,570,040	73,963,881	550,240	74,514,121
Surplus/(Deficit)	4,008,653	4,539,017	(1,107,366)	3,431,651
6. **Solid Waste Disposal**				
Revenue	12,425,569	12,618,512	1,804,743	14,423,255
Expenditure	13,233,838	13,321,391	661,329	13,982,720
Surplus/(Deficit)	(808,269)	(702,879)	1,143,414	440,535
7. **Civic Accommodations**				
Revenue	28,351,993	28,351,993	1,504,008	29,856,001
Expenditure	28,351,993	28,351,993	1,504,008	29,856,001
Surplus/(Deficit)	-	-	-	-
8. **Public Works - Facilities**				
Revenue	23,551,167	23,551,167	1,759,039	25,310,206
Expenditure	23,551,167	23,551,167	1,759,039	25,310,206
Surplus/(Deficit)	-	-	-	-
Total				
Revenues	**484,460,270**	**487,771,164**	**2,176,423**	**489,947,587**
Expenditures	**454,330,033**	**456,361,273**	**4,357,499**	**460,718,772**
Surplus/(Deficit)	**30,130,237**	**31,409,891**	**(2,181,076)**	**29,228,815**

THE CITY OF WINNIPEG

2002 Adopted Current Estimates

UTILITY OPERATIONS

Expl. No.	Explanation of Changes in Surplus / (Deficit) Position		2002 Revisions
1	**Equipment & Material Services**		
	Revenue changes:		
	Reduce budget for Primary Materials to reflect new special operating agency.	$	(2,608,145)
	Increase Sale of Goods and Services in Equipment and Shops Services partially offset by decrease in Tools and Supplies Services.		902,664
	Miscellaneous adjustments.		26,147
			(1,679,334)
	Expenditure changes:		
	Reduce budget for Primary Materials to reflect new special operating agency.	$	(2,555,084)
	Increase in Materials, Parts and Supplies primarily in Equipment Services and Shops Services.		604,577
	Miscellaneous adjustments.		489,792
			(1,460,715)
	Surplus / (Deficit)	**$**	**(218,619)**
2	**Hydro Electric System**	**$**	**(266,703)**
	Miscellaneous adjustments.		
3	**Transit System**		
	Revenue changes:		
	Miscellaneous adjustments.	$	65,093
	Expenditure changes:		
	One-time reduced contribution to the Bus Replacement Reserve to reflect one-time funding in 2001 of $1 million received from the Province for bus replacements, offset by bus price increases.	$	(900,000)
	Increase in diesel fuel costs.		924,300
	Service extensions in Swindon Way and Royalwood Development.		50,500
	Miscellaneous adjustments.		(9,707)
			65,093
	Surplus / (Deficit)	**$**	-

THE CITY OF WINNIPEG

2002 Adopted Current Estimates

UTILITY OPERATIONS

Expl. No.	Explanation of Changes in Surplus / (Deficit) Position		2002 Revisions
4	**Waterworks System**		
	Revenue changes:		
	Decrease in water sales.	$	(273,000)
	Miscellaneous adjustments.		(500)
			(273,500)
	Expenditure changes:		
	Increase in transfer to Aqueduct Renewal Reserve	$	905,000
	Miscellaneous adjustments.		553,302
			1,458,302
	Surplus / (Deficit)	**$**	**(1,731,802)**
5	**Sewage Disposal**		
	Revenue changes:		
	Decrease in sewer sales.	$	(320,000)
	Decrease in Industrial Waste Surcharge.		(500,000)
	Miscellaneous adjustments.		262,874
			(557,126)
	Expenditure changes:		
	Increased expenditures partially offset by reduced debt and finance charges.	$	550,240
	Surplus / (Deficit)	**$**	**(1,107,366)**
6	**Solid Waste Disposal**		
	Revenue changes:		
	Increase in revenue from residential recycling.	$	1,783,000
	Miscellaneous adjustments.		21,743
			1,804,743
	Expenditure changes:		
	Decrease in debt and finance charges.	$	(606,202)
	Decrease in transfer to General Revenue Fund.		(280,485)
	Expansion of family recycling program.		1,745,033
	Miscellaneous adjustments.		(197,017)
			661,329
	Surplus / (Deficit)	**$**	**1,143,414**

THE CITY OF WINNIPEG

2002 Adopted Current Estimates

UTILITY OPERATIONS

Expl. No.	Explanation of Changes in Surplus / (Deficit) Position	2002 Revisions
7	**Civic Accommodations** Increased heating fuel costs of approximately $0.75 million fully recovered from client departments.	$ -
8	**Public Works - Facilities** Increased heating fuel costs of $1.1 million fully recovered from client departments.	$ -
Total Revisions		**$ (2,181,076)**

Property Assessment - Dept 14
Draft 2003 to 2005 Current Estimates
Comparison of Business Plan to Administrative Budgets

Description	2001	2002	2002	2003	2004				2005				2006		
	Actual	Adopted	Actual	Adopted	Admin Budget	Change	Business Plan Submission	% Chge	Admin Budget	Change	Business Plan Submission	% Chge	Admin Budget	Change	Business Plan Submission
Expenditures:															
Finance & Admin	3,234,929	3,733,299	3,152,283	3,002,901	2,571,689	522,472	3,094,161	120%	2,678,806	(34,192)	2,644,614	99%	-	2,727,017	2,727,017
Human Resources	21,508	-	166,572	155,086	162,048	(13,655)	148,393	n/a	167,757	(11,422)	156,335	n/a	-	161,317	161,317
Data Services - Data Services	1,249,843	1,357,302	1,311,676	1,412,108	1,433,833	(63,243)	1,370,590	96%	1,385,012	22,232	1,407,244	102%	-	1,420,799	1,420,799
Data Services - Systems Develop	703,471	724,455	828,201	920,724	931,825	(28,148)	903,677	97%	954,594	(76,719)	877,875	92%	-	899,922	899,922
Research Services	512,318	522,423	511,069	575,747	591,686	(15,939)	575,747	97%	607,123	(14,937)	592,186	98%	-	607,123	607,123
Quality Services	447,458	538,758	360,801	349,831	372,594	(22,763)	349,831	94%	383,235	(10,641)	372,594	97%	-	313,024	313,024
Communications	25,705	-	166,293	164,751	173,999	16,859	190,858	n/a	180,351	22,934	203,285	n/a	-	212,556	212,556
Field Operations - Region 1	652,980	620,046	735,783	783,039	821,980	(44,226)	777,754	95%	837,366	(15,736)	821,630	98%	-	836,001	836,001
Field Operations - Region 2	760,841	749,901	703,579	715,465	728,244	(17,188)	711,056	98%	744,568	(18,093)	726,475	98%	-	741,566	741,566
Field Operations - Region 3	816,255	864,758	753,566	889,267	931,618	(46,351)	885,267	95%	949,342	(17,224)	932,118	98%	-	949,342	949,342
Field Operations - Region 4	764,267	808,296	718,493	713,279	744,189	(34,910)	709,279	95%	754,992	(9,803)	745,189	99%	-	756,992	756,992
Field Operations - Region 5	902,990	984,448	935,610	932,045	945,294	(17,770)	927,524	98%	957,710	(11,950)	945,760	99%	-	959,169	959,169
Field Operations - Region 6	855,945	760,569	699,775	853,452	872,401	(23,719)	848,682	97%	886,795	(14,211)	872,584	98%	-	887,969	887,969
Field Operations - Admin	385,086	679,280	657,561	733,587	668,744	152,343	821,087	123%	692,492	81,331	773,823	112%	-	799,051	799,051
Reassessment	488,835	(87,000)	(114)	(87,000)	(87,000)	-	(87,000)	100%	(87,000)	-	(87,000)	100%	-	(87,000)	(87,000)
Appeal Expediting Costs	-	500,000	108,824	400,000	350,000	(5,000)	345,000	99%	300,000	(20,000)	280,000	93%	-	250,000	250,000
Subtotal	**11,822,430**	**12,756,537**	**11,809,982**	**12,514,282**	**12,213,144**	**358,762**	**12,571,906**	**103%**	**12,393,143**	**(128,431)**	**12,264,712**	**99%**	**-**	**12,434,848**	**12,434,848**
Revenues:															
Finance & Admin	35,040	27,000	79,858	102,000	78,000	24,000	102,000		65,000	13,000	78,000		-	65,000	65,000
Subtotal	**35,040**	**27,000**	**79,858**	**102,000**	**78,000**	**24,000**	**102,000**	**131%**	**65,000**	**13,000**	**78,000**	**120%**	**-**	**65,000**	**65,000**
Mill Rate Support / (Contribution)	**11,787,390**	**12,729,537**	**11,730,124**	**12,412,282**	**12,135,144**	**334,762**	**12,469,906**		**12,328,143**	**(141,431)**	**12,186,712**		**-**	**12,369,848**	**12,369,848**